

NEWSLETTER, FALL 2016



Steve Brown (UI Health), Marcia Jiminez (Swedish Hospital), Jameika Sampson (Mercy Hospital and Medical Center), Charles Holland (St. Bernard Hospital and Health Care Center), Karen Teitlebaum (Sinai Health System), and Brenda Wolf, (La Rabida Children's Hospital) at City Hall meeting on housing and health.

HOSPITALS, HEALTH & HOUSING

On June 9, 2016, CEOs and other senior executives from 15 Collaborative hospitals and health systems met at City Hall to discuss housing as a health issue, and specifically how Chicago hospitals can contribute to efforts to address homelessness.

The meeting included a presentation on health equity by City Health Commissioner, Julie Morita, and an overview of the City's homelessness service plan by Lisa Morrison-Butler, Commissioner of the Chicago Department of Family and Support Services. Two Collaborative members, Presence Health and the University of Illinois Hospital, shared their existing work in housing as well.

Since that meeting, Collaborative staff and the Health Commissioner, along with the Chicago-based Center for Housing and Health, have been working



Avijit Ghosh, CEO of University of Illinois Hospitals presents on UI Health's strategy of investing in housing for the hospital's highest utilizers who are homeless. Commissioner of Health Julie Morita and Will Snyder, Presence Health's Vice President of External Affairs, look on.

with several hospitals to identify specific strategies for investing in housing.

Collaborative staff are also working with All Chicago and the Illinois Department of Healthcare and Family

to match managed care data with the Homeless Management Information System in order to high utilizers who are also homeless and most in need of housing supports.

UI Health's Housing Project

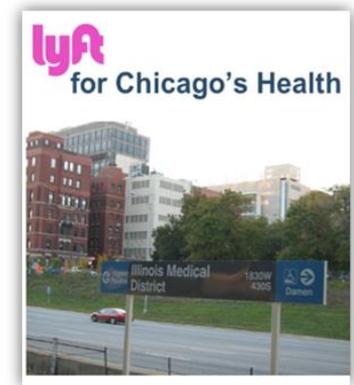
Better Health Through Housing, a partnership between UI Health and the Center for Housing and Health, aims to reduce health care costs and provide stability for the chronically homeless by moving individuals directly from hospital emergency rooms into stable, supportive housing, with intensive case management. The hospital's pilot project is using \$250,000 (contributed by the hospital) to place 25 patients in permanent supportive housing.

Data on the first 15 patients housed show a 42% reduction in costs. More information on this effort be found at <http://hospital.uillinois.edu/about-ui-health/community-commitment/better-health-through-housing>

IMPROVING HEALTH THROUGH TRANSPORTATION

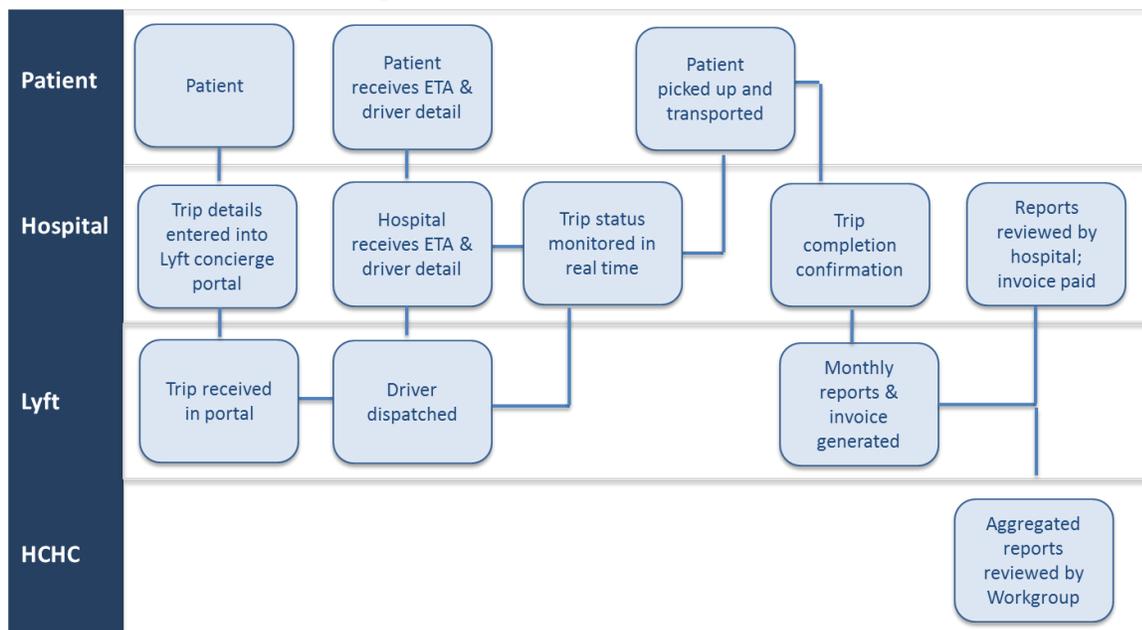
In our last newsletter, we described the early work of the Access to Care Workgroup to improve access to care through non-emergency medical transportation. For much of the year, the Workgroup members considered different models and how each might best meet their hospital’s needs. In designing its model, Workgroup members identified essential features needed for success:

- Timely, reliable rides
- Advanced scheduling
- Real-time tracking by hospitals
- Affordability
- Patient satisfaction
- Hospital-specific reporting with multiple cost centers
- Reports at Collaborative level
- Real-time tracking by hospitals



Following conversations with two potential vendors who serve a dispatch function in partnership with ride share companies, 10 member hospitals have decided to enter into a partnership with Lyft. Five of these hospitals are negotiating contracts for a three-month pilot which would give them direct access to an online portal, while the remaining five are currently planning to augment the Workgroup meetings with Lyft by also having hospital-specific meetings between Lyft and executive leadership.

Collaborative Model for Transportation

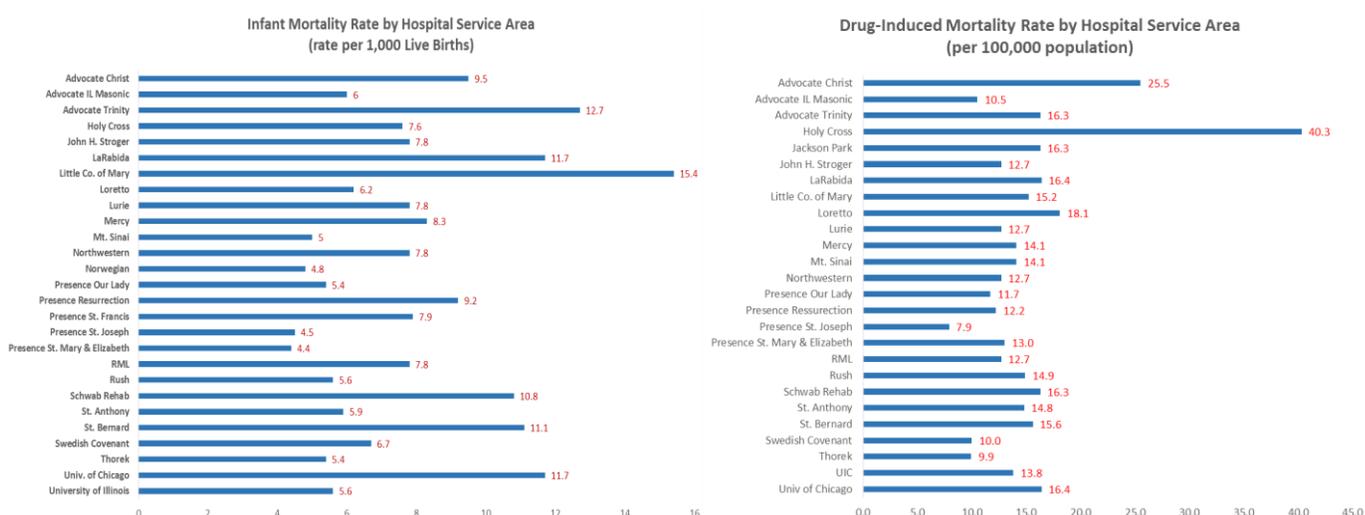




POPULATION HEALTH DATA AVAILABLE BY HOSPITAL SERVICE AREA

Since the formation of the Collaborative, an overarching goal has been to focus hospitals' attention more on population health indicators, in addition to their longstanding focus on the health of their patients. Under the guidance of the Data Committee, the Chicago Department of Public Health (CDPH) and a Collaborative consultant have made population health data available at the hospital service area for what we believe is the first time in the U.S. Through the hospital profiles available on the Chicago Health Atlas (chicagohealthatlas.org), hospitals can now review a range of indicators, including those related to access to care, birth outcomes, causes of hospitalization and mortality, and premature death.

CDPH has also made these data available in a manner that one can now compare the health of populations across hospital service areas. In 2017, Health & Disability Advocates (the Collaborative's backbone organization) and CDPH will publish a report based on analyses of these indicators with the goal of further fostering partnerships across hospitals.



Healthy Chicago Hospital Trivia

1. Which Chicago hospital plays the late 1950's song *Turn, Turn, Turn* over the loud speaker periodically throughout the day to remind staff to change the positions of their patients?
2. In 1852, which Chicago hospital became the first hospital in Illinois?

Answers will be provided in the next Newsletter

To learn more about the Healthy Chicago Hospital Collaborative and for contact information, please visit us at www.healthychihospitals.org.

Support for the Healthy Chicago Hospital Collaborative is provided by the Otho S.A. Sprague Memorial Institute, Polk Bros Foundation and the Michael Reese Health Trust.

PARTICIPATING HOSPITALS

Advocate Health System
 Advocate Children’s Hospital
 Advocate Christ Medical Center
 Advocate Illinois Masonic Medical Center
 Advocate Trinity Hospital
 Ann & Robert H. Lurie Children’s Hospital
 Cook County Health & Hospitals System
 John H. Stroger, Jr. Hospital
 Provident Hospital
 LaRabida Children’s Hospital
 Little Company of Mary Hospital & Health Care Center
 Loretto Hospital
 Mercy Hospital and Medical Center
 Northwestern Memorial Hospital
 New Roseland Hospital
 Presence Health System
 Presence Resurrection Medical Center
 Presence St. Francis Hospital
 Presence St. Joseph Hospital
 Presence St. Mary & Elizabeth Medical Center
 RML Specialty Hospital
 Rush University Medical Center
 Saint Anthony Hospital
 Sinai Health System
 Holy Cross Hospital
 Mount Sinai Hospital
 Schwab Rehabilitation Hospital
 Swedish Covenant Hospital
 University of Chicago Medicine
 University of Illinois Hospital and Health Sciences System

POLICY COMMITTEE TESTIFIES ON STATE’S BEHAVIORAL HEALTH WAIVER



On September 20, 2016, the Collaborative’s Policy Committee provided testimony to the Joint House & Senate Human Services Committee on the State’s proposed 1115 Waiver for Behavioral Health Transformation. While many of the Waiver elements, such as clinical capacity and the role of managed care organizations, were addressed by providers and provider associations, the Policy Committee called attention to those issues most relevant to population health, most notably permanent supportive housing and community-based service capacity.

COMMUNITY HEALTH NEEDS ASSESSMENTS: ASSESSMENTS: WHAT’S CHANGED SINCE 2013?

In 2015, HDA & CDPH issued a report comparing the 2013 CHNA priorities and service areas of Chicago hospitals. The maps resulting from that analysis made a compelling case for hospitals to work together, and provided the impetus for the formation of the Healthy Chicago Hospital Collaborative.

As hospitals have now completed, or are finalizing their 2016 needs assessments, we are once again analyzing the resulting priorities. We expect to release an update to our report in the coming months. If your hospital has recently completed your new 2015 or 2016 CHNA, please send us a copy so your findings can be included in our update.

2013 COMMUNITY HEALTH NEEDS ASSESSMENTS: MOST FREQUENTLY IDENTIFIED PRIORITIES								
HOSPITALS	Mental Health	Access to Care	Heart Obesity	Disease	Respiratory Diabetes	Health	Social Violence	Determinants
Number of Hospitals Selecting priority	17	17	15	12	10	10	9	6
Advocate Health Care								
Christ Hospital (Oak Lawn)		✓	✓				✓	✓
Illinois Masonic Medical Center	✓							
Trinity Hospital				✓		✓		
Ann & Robert H. Lurie Children's Hospital	✓		✓			✓	✓	
Jackson Park Hospital & Medical Center	✓				✓	✓		
La Rabida Children's Hospital	✓	✓	✓			✓		
Little Company of Mary (Evergreen Park)	✓	✓		✓	✓	✓		
Mercy Hospital & Medical Center	✓	✓	✓	✓				
Northwestern Memorial Hospital		✓	✓	✓			✓	
Norwegian American Hospital		✓						✓
Presence Health								
Resurrection Medical Center	✓	✓						
Saint Francis (Evanston)	✓		✓				✓	✓
Saint Joseph Hospital	✓	✓						✓
Saints Mary & Elizabeth Medical Center	✓		✓		✓		✓	✓
Rehabilitation Institute of Chicago								
RML Specialty Hospital - Chicago		✓						
Rush University Medical Center	✓	✓	✓	✓	✓	✓		✓
Saint Anthony Hospital	✓	✓	✓	✓	✓		✓	
Saint Bernard Hospital & Health Care Center	✓	✓		✓	✓	✓	✓	
Sinai Health System								
Holy Cross Hospital	✓		✓	✓	✓			
Mount Sinai Hospital	✓		✓	✓	✓			
Schwab Rehabilitation Hospital		✓	✓				✓	
Swedish Covenant Hospital	✓	✓	✓	✓		✓		
Thorek Memorial Hospital & Medical Center	✓	✓	✓				✓	
University of Chicago Medicine	✓	✓			✓	✓		
University of Illinois Hospital & Health Sciences System	✓			✓	✓	✓		

